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21 September 1965

MEMORANDUM FOR: Deputy Director, NPIC

SUBJECT: NPIC Responsibilities to Overseas Photographic
Interpretation Exploitation Centers in Support
of National Level ReportingGENERAL:

In accordance with NSCID 8 the National Photographic Interpretation Center (NPIC) is responsible for the photographic interpretation exploitation (first and second phase reporting) for all collections accomplished in support of national requirements. To this end, the NPIC is charged with exploitation in the "ZI" as well as at overseas facilities based upon time frame limitations generated by National/International crises management considerations.

RESPONSIBILITY:

The Director, NPIC, is responsible for providing the necessary support to overseas photographic interpretation exploitation centers on an Ad Hoc basis in support of the National Intelligence effort. The Assistant for Photographic Analysis, NPIC, is responsible to the Director, NPIC, for the national staffing of the center(s) and for establishing procedures for the exploitation of photography and the production of Photographic Interpretation Reports and for the provision of Photographic Interpretation services in support of the overseas facility.

OPERATIONAL CONCEPT:

The Assistant for Photographic Analysis or his designee is responsible for cooperating with appropriate field commands and for the development and implementation of appropriate procedures for National Reporting and for the determination and tasking of support services necessary for the expeditious and timely accomplishment of the assigned mission.

SPECIFIC CONSIDERATIONS:

Several operational factors must be considered in the establishment and operation of a National level overseas exploitation center. Local command prerogatives must remain intact and no intent is made here to usurp such prerogatives, however, certain factors of prime importance to the establishment and effective operation of an overseas exploitation center must be considered and are cited as follows:

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Excluded from automatic
downgrading and
declassification

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A. A composite team (CIA/DIA) of select NPIC personnel would form the basic nucleus of any reporting effort. The team would include: A senior NPIC/PAG representative, a deputy PAG representative (senior project coordinator), an appropriate number of photo interpreters and necessary NPIC support personnel. The senior PAG representative would coordinate requests for additional photo interpretation and other support desired from appropriate field commands, as required.

B. For effective and timely dissemination of intelligence information and for the receipt of updated reporting requirements and mission data a communications facility is required to be near/co-located with the photo interpretation exploitation facility. The senior PAG representative or his deputy would require access so that effective communications support, on a priority basis, might be affected.

C. For effective and timely coordination of initial and follow-on processing support the photo processing facility is required to be near/co-located with the photo interpretation exploitation facility and must be responsive to the senior PAG representative or his deputy thus assuring timely and effective support to the national priority readout requirements.

D. The local (base/facility) commander would be responsible for providing adequate and timely administrative and logistical support as required by the senior PAG representative or his deputy.

E. Pre-deployment provisions would be required for adequate coordination and liaison with the collection element(s) and the senior PAG representative or his deputy thus assuring a more effective readout process.

F. Direction and guidance to the senior PAG representative in the form of national exploitation requirements or procedures will normally emanate from or through the Director, NPIC. When specifically requested the senior PAG representative may receive and satisfy those theater requirements which can be accomplished without detriment to the national readout.

G. The national photo interpretation exploitation effort, to include data base maintenance, would take priority in the event of conflict with any local requirement.

DISCUSSION:

It is obvious, from the foregoing, that the subject plan addresses that situation where the NPIC (PAG) is specifically charged by USIB or higher authority with the responsibility for first phase photo interpretation and other services in an overseas exploitation center posture. With only minor refinement, it is also adaptable to an assist role and should also be considered in that light.

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It was immediately evident to PAG representatives during their PACOM liaison trip of 24 August through 13 September 1965 that present overseas photo interpretation exploitation centers might derive considerable benefit from NPIC/PAG exploitation participation. Exploitation management and analytical procedures developed and utilized by the NPIC and PAG in particular during the past several years are judged to be considerably more effective and timely than the majority of those observed at the several readout facilities visited. NPIC equipment, planning, coordination, scan/reporting techniques, backup and report processing and handling criteria are all judged to be far superior to those currently in use by respective field units.

It is estimated that the recommended (see attachment) NPIC/PAG staffing for an overseas photographic interpretation exploitation center and in accordance with those "specific considerations" as outlined above, could exploit a "GRC" or "CIB" mission on a daily basis. A marked increase in the cited collection/exploitation rate would cause some augmentation requirements in photo interpretation and support either by the field command or the NPIC/PAG. It is further judged that such an exploitation force could be deployed by the NPIC/PAG with only minor affects on its present in-house exploitation capability and that those affects would be far subordinate to the quantitative and qualitative intelligence information emanating from such a deployment.



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Assistant for Photographic Analysis, NPIC

Attachment:

Recommended Staffing, NPIC/PAG
Overseas Photographic Interpretation Exploitation Center (NPIC/PAGOPIEC)

Distribution:

Orig & 1 - Addressee
1 - PAG/GMD
1 - PAG/STD
1 - PAG/IPO
2 - Asst for PA

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Recommended Staffing, NPIC/PAG
Overseas Photographic Interpretation Exploitation Center

Chief, NPIC Detachment	- - - - -	1
Mission Coordinator	- - - - -	1
*Photographic Analysts	- - - - -	8
Editorial/Graphic Analyst	- - - - -	1
CSD Support Analyst	- - - - -	1
TOTAL	- - - - -	12

*Analysts to include substantive backgrounds in (Air, Naval, Ground, Missile (SAM- Cruise), and Electronics (Tactical Deployment) and possible Nuclear Energy and Industrial).

NPIC/CSD/IPD Data Base Information and PAG Support/Materials to include:

- A. Support Documents, Target Chart Plots, Blips (SEA, China/NK, China/India Border) and Master Header List(s).
- B. PI Keys (Air, Naval, Ground, Missile, Electronics, AE, Industrial (Selected)).
- C. Geographic Branch (PAG) Data Base Materials
 - 1) Mosaics
 - 2) Target Books
 - 3) Target Plots
 - 4) Reporting Procedures/Criteria (IPIR/SITSUM).
- D. Personal PI Equipment
 - 1) Stereo Microscope
 - 2) 7X - 12X Tube Magnifier
 - 3) Slide Rule
 - 4) Scales
 - 5) Geo/UTM Grids

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